



May 6, 2016

Dear Mayor Starling and Members of City Council:

I am pleased to present the Recommended FY2016-2017 Capital Improvement Plan (CIP) for your review and consideration. The City's CIP represents a guide for maintenance and acquisition of capital assets. The CIP is an important management tool, as it evaluates the effects of capital costs on the city's operating budget and the city's financial standing in terms of debt burden and capacity. The entire CIP is not an adopted budget. Only the first year of the CIP (FY16-17) will become part of the city's annual budget document, once approved. The CIP is a dynamic planning tool, as it is evaluated annually and adjusted according to City Council's goals and financial considerations.

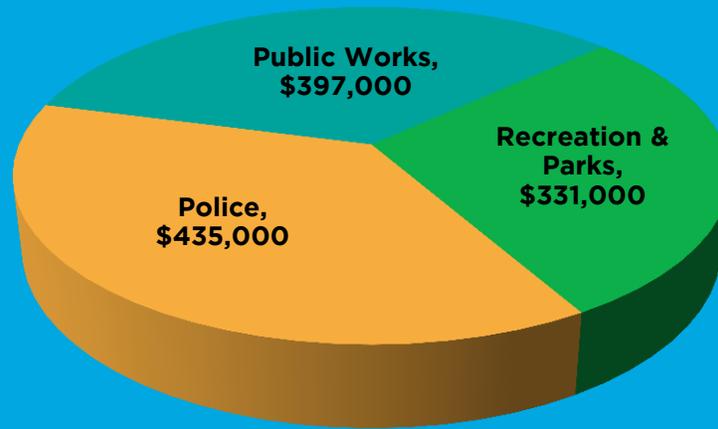
FY16-17 CIP Overview

The Recommended FY16-17 CIP includes 16 projects totaling \$2,223,000 for the General Fund and Water and Sewer Fund. Ten capital projects in the General Fund total \$1,163,000. Annual road resurfacing, an addition to the police station, and renovations at Royal Lane Park represent the greatest portion of the General Fund CIP, although grant funding will offset half the cost of the park renovations. Vehicle purchases in the FY16-17 CIP total \$240,000. The annual police vehicle rotation accounts for \$135,000 of this total. Finance staff and department heads thoroughly evaluate vehicle purchases to ensure departments purchase the most efficient vehicle. By ensuring the right vehicle for a specific department or service, maintenance and fuel costs are kept to a minimum or reduced.

Water and sewer projects total \$1,060,000. The FY16-17 Water and Sewer CIP is significantly different from the CIP staff presented last year. The city's water production expansion project is two years behind schedule due to difficulty in identifying suitable well sites and completing well construction. At the writing of this message, engineers have located, tested, and begun construction of the city's new wells. With the completion of the wells, the city will be able to move forward with the construction of the transmission lines and doubling of the water treatment facility. Staff expects completion of the expansion project at the beginning of FY17-18. The largest projects in the FY16-17 CIP include the initial phase of the NC 24 industrial park utilities (\$400,000), purchase of a sewer vacuum truck (\$350,000), and the implementation of utility line rehab program (\$200,000). City Council's decision to formalize the utility line rehab program through inclusion in the CIP demonstrates City Council's commitment to sound infrastructure.

The complete 5-year CIP represents projects totaling \$29.8 million for the General Fund and Water and Sewer Fund combined.

General Fund CIP Project Costs by Department FY16-17



Financial Impact

Debt burden and capacity ratios remain within acceptable levels for FY16-17 for both funds. Our GF net debt service to expenditures is only 5.30 percent and our W&S percentage is 7.95. This indicates the city’s debt is a small percentage of its overall expenditures. Our GF debt per capita is higher than the average but remains lower than our population group’s high value, as does our debt per assessed valuation. It is important to keep in mind that some municipalities in our group have smaller populations. Many of these municipalities do not carry debt nor implement large capital projects, which skews the average downward. The following table depicts the city’s GF ratios for FY16-17, alongside the ranges for our population group identified by the LGC.

General Fund Fiscal Indicators and Key Debt Ratios

	Clinton	LGC Low	LGC Avg.	LGC High
Net debt per capita	\$366	\$0	\$169	\$1,354
Net debt per assessed valuation	0.441%	0.008%	0.153%	0.601%
Net debt service to expenditures	5.30%	N/A	N/A	N/A

Balancing capital needs with services and other priorities can have a significant strain on city revenues. The potential impact on the tax rate is of concern when prioritizing capital projects and operating costs. The CIP provides a tax impact analysis. Revenues from fees and grants can help diminish the potential impact on the tax rate. As the economy rebounds, increases in sales tax revenue and revenue from investments will help offset the revenue needs as well. The proposed FY16-17 CIP does not have a significant effect on the General Fund operating budget, but the CIP does indicate a more significant impact in future years due to larger projects.

As a region heavily dependent on agricultural, the local economy traditionally trails behind state and national trends. We have begun to experience some positive effects from an improving economy, but the financial impact for the city is still modest. The existing conditions present the city with difficult decisions to make regarding balancing a budget to remain financially sound and responding to citizen needs and concerns. Financial planning has revealed the need to push several projects to future years to accommodate operating budget needs. Previous capital planning included the police department renovations to begin in FY17-18. The current CIP now includes the police department in FY18-19 following a small addition to the station in FY16-17. The possibility of a significant increase in the city's tax base does exist with several new industries looking to locate to the area and expected commercial growth from the NC 24 expansion. This growth, however, is at least two years away from fruition. Several projects including new road construction, greenway construction, and renovations at Royal Lane Park remain unfunded in the current CIP. Without the proposed industry or a significant increase in the city's assessed valuation growth rate, the city will have to consider postponing these projects and others indefinitely or consider a change in revenue generation, specifically property taxes. One option would be for City Council to consider issuing general obligation bonds for the projects, which would provide low interest financing and receive citizen approval for a tax rate increase if needed.

The proposed FY16-17 CIP addresses City Council's goals with projects focusing on welcoming neighborhoods and public spaces, sound and sustainable infrastructure, financial sustainability, quality job growth, and enhanced quality of life. Renovations at Royal Lane Park demonstrate the city's desire to create welcoming public spaces and improve quality of life in Clinton. The near doubling of the city's water production capacity, installation of utilities along the Pierce Street extension, and initial phase of NC 24 industrial park utility installation are evidence of the city's commitment to sound infrastructure and economic growth.

Although capital projects can increase the city's debt burden, the projects may be able to offset some of their cost if aligned with City Council goals. Increasing the city's appeal with beautification projects, a focus on public safety, and sound infrastructure can improve the city's economic condition, which can result in an increased tax base and diversified revenue sources. Increases in assessed value and economic activity will generate more revenue and can decrease the city's debt to assessed valuation ratio. In this respect, capital projects in line with City Council goals can be viewed as investments in the city's economic viability and financial stability.

Financial Policies

Capital projects require substantial funding and support, and each year capital projects compete with other priorities in the annual budget process. In 2009, the City adopted fund balance policies for the General Fund and Water and Sewer Fund to establish baseline fund balances and support capital projects. For both policies, fund balance in excess of the target percentage was assigned for potential capital use. The intent of the percentages selected at the time of adoption was to reserve a specific amount of cash for each fund. Annual changes in the budget and the city's changing needs, however, make it impractical to use a set percentage. For this reason in 2013, staff recommended and City Council adopted a policy establishing a range for each fund to assist with cash management and

establishing continued reserves for capital projects. The General Fund policy provides for a fund balance range of 35 to 40 percent with reserves in excess of the range assigned for capital projects. The Water and Sewer Fund policy provides for a retained earnings percentage of 47 to 53 percent. Because of the number of large utility capital projects on the horizon, the policy designates retained earnings in excess of the 53 percent to a capital reserve for the Water and Sewer Fund. This will ensure the city is financially prepared for upcoming projects and upgrades by balancing new debt and pay-as-go financing.

In summary, the proposed FY16-17 CIP includes ten projects in the General Fund and six in the Water and Sewer Fund. The capital projects address city needs while adhering to the City Council's mission and goals. If implemented, the CIP will provide the city with a plan to maintain and acquire capital assets to improve the city's efficiency and effectiveness as well as provide the foundation for future economic growth. The CIP addresses concerns related to debt management and the effects on the operating budget. Although it does not fund all requests made by departments, it does include priority needs of the city and is set to maintain a high level of service for Clinton citizens.

I wish to express my appreciation to the staff members who helped in preparing this capital improvement plan.

I recommend this proposed CIP for FY2016-2017 to City Council.

Respectfully submitted,



D. Shawn Purvis
City Manager

Introduction

The Clinton Capital Improvement Plan (CIP) represents a multiyear forecast of the city's capital needs. The CIP not only identifies capital projects but also the financing required for the projects and their impact on the operating budget. Capital projects differ from annual operating expenses in that they involve large dollar amounts, often require special financing, occur at irregular intervals, and involve development of assets expected to last several years.

The City of Clinton prepares a five-year CIP to function as a planning tool for capital improvements. Only the current year schedule, when adopted by City Council, becomes part of the operating budget. The CIP schedule beyond the current fiscal year is subject to adjustments upon annual review by city staff and Council. Future forecasts in the CIP serve the city by helping plan for capital repairs, replacements, and acquisitions, which aids in financial planning to ensure the city's fiscal health and credit.

Policies and Finance Strategies

The CIP helps the city manage capital expenditures to meet the following goals:

1. Eliminate hazards and risks to public health and safety
2. Promote economic development
3. Improve service effectiveness and efficiency
4. Maintain financial stability

To achieve these goals, the following policies and finance strategies guide city staff in CIP development:

- A capital project is a physical asset with an initial cost greater than \$10,000 and a projected useful life greater than 5 years or a non-recurring operating expenditure greater than \$10,000 directly related to service delivery. Capital assets may include infrastructure, buildings, vehicles, or information technology equipment and software. Planning and design costs associated with the request should be included in the projected costs when applicable.
- Similar projects costing less than \$10,000 should not be lumped together to form a single project greater than \$10,000. Such smaller projects should be included within the upcoming operating budget.
- The term of any city debt issue shall not exceed the useful life of the asset for which the debt is issued.
- The capital program will recognize the borrowing limitation of the city to maintain fiscal stability.

- The city will search for all possible outside funding sources for CIP projects to help offset city debt, including grants, private-partnerships, and intergovernmental agreements.
- A financial analysis will accompany the CIP to illustrate the city's capacity to repay debt and identify the effects on financial indicators.
- The city will seek to maintain financial indicators within an acceptable level as compared to peer cities.
- The city will attempt to use pay-as-go financing when possible, particularly for capital assets with costs less than \$75,000.

The following is a list of financing options for the City to consider when debt financing is required.

General Obligation Bonds. GO bonds require voter approval because the debt is secured by the taxing power of the local government. GO bonds typically have the lowest interest rates and twenty-year terms. The city typically will not consider GO bonds for any project unless the cost exceeds \$2 million.

Revenue Bonds. Revenue bonds are secured and repaid from specific revenues. These revenues are most often the net earnings from enterprise or self-supporting utilities. Revenue bonds are commonly used to finance water and sewer capital improvements. The city typically will not consider revenue bonds for utility projects unless the cost exceeds \$3 million.

Installment Purchase Agreements. IP financing can be either short-term or long-term. This type of financing is typically used for items such as equipment and vehicles. Installment purchasing presents the best option for most of the city's current capital needs.

Certificates of Participation. COPs typically have higher interest rates than GO bonds because the debt is secured by funds resulting from project being financed and not the "full faith and credit" of the government. COPs are typically financed for ten- to twenty-year terms. This type of financing should be considered for a revenue-generating project.

Tax Increment Financing Bonds. TIF bonds are high risk for investors because the debt is secured on anticipated increases in property value. TIF bonds can be financed for up to thirty years. They do not require voter approval despite their reliance on property or sales tax increases. TIF is complicated in North Carolina and requires approval from the Local Government Commission and consent from Sampson County.

Special Assessments. Special assessments are an option if citizens petition for a specific capital project. The government can issue debt to finance the project and the citizens agree to pay part of the project costs through taxes for a set number of years.

Assigned Capital Funds. Assigned capital funds represent money set aside each fiscal year for capital projects. The city's fund balance policy provides for capital funds by committing money for capital projects from the city's fund balance in excess of the city's specified range. Committed capital funds are used typically for project contingency and smaller projects.

General Fund/Capital Outlay. This funding is similar to the capital reserve fund except it is money allocated out of the General Fund from the operating budget. There is no debt associated with this funding. This represents a majority of the city's pay-as-go financing.

Water and Sewer Fund. The water and sewer fund operates as an enterprise fund. Revenues generated by water and sewer operations are designated in the water and sewer fund for the water and sewer operating budget as well as water and sewer associated capital outlay. The city maintains a capital reserve fund for specified water and sewer projects. The city designates retained earnings above the city's specified range for the water and sewer capital reserve fund.

Miscellaneous. Other funding sources include grants or donations from private donors or state and federal government. These funding sources often have to be used for a specific project.

Planning Process and Calendar

City staff reviews the CIP annually as part of the regular budget process. Preparation for the CIP begins in December of the current fiscal year, at which time department heads meet with staff to review capital needs. At the same time, the City Manager and Finance staff meet to review Council goals, CIP policies, finance strategies, and ranking criteria. In mid-January, departments submit their CIP requests and meet with the City Manager and Finance staff to discuss the projects and estimated costs. Once department heads submit all CIP projects, the City Manager and Finance staff rank the projects using the following criteria and point scale.

- | | |
|---|-------------|
| 1. Addresses Public Safety | (20 points) |
| 2. Legally Mandated | (20 points) |
| 3. Achieves Council Goal | (15 points) |
| 4. Achieves Community Goal | (15 points) |
| 5. Availability of Outside Funds | (10 points) |
| 6. Increases Service Efficiency | (10 points) |
| 7. Promotes Economic Development | (10 points) |
| 8. Protects/Maintains City Assets and Financial Stability | (10 points) |
| 9. Receives Economic Payback in Less Than 5 Years | (10 points) |
| 10. Links with Other Projects | (10 points) |

The total points for each project merely represent a guideline and are not the determining factor for project funding. City Council must approve projects, which are subject to change based on shifts in Council priorities and the economy. Each project can receive all, half, or no points for each category.

City staff performs a financial analysis to estimate the impact of capital projects on the operating budget and the city's borrowing capacity and debt tolerance. The financial analysis helps determine which projects to fund in each year. Expected budget surpluses and deficits are considered when calculating the financial impact of the CIP. City staff develops a preliminary CIP by mid-March to present to City Council at a CIP workshop to discuss changes and priorities. The final CIP is adjusted based on Council recommendations and presented to the Council for public approval as part of the annual budget document at the June Council Meeting.

FY 2015-2016 CIP and Budget Schedule

Budget Preparation Steps	Date
Strategic planning workshop with City Council	Tuesday, October 20, 2015
Departments begin meeting internally to develop CIP project requests	Monday, November 30, 2015
Departments submit CIP project requests to Finance & Administration	Friday, January 8, 2016
Administration & Finance review CIP project requests. Department Heads meet with City Manager & Finance staff to discuss CIP project requests	Monday, January 11 – 15, 2016
Strategic planning and goal confirmation workshop with City Council	Thursday, January 21, 2016
City Manager & Finance staff rank CIP project requests & establish a priority list	Tuesday, January 26, 2016
CIP project impact & financial analysis is completed to prepare for operating budget	Wednesday, January 27 – February 12, 2016
Budget packages delivered to departments	Friday, February 19, 2016
CIP workshop with City Council	Thursday, February 25, 2016
Departments submit budget request	Friday, April 1, 2016
City Manager & Finance staff review budget requests & prepare recommendations	Monday, April 4, 2016 – Friday, April 29, 2016
Budget workshop with City Council	Tuesday, April 19, 2016
Submit CIP & preliminary FY16-17 budget to City Council	Friday, May 6, 2016
Budget workshop with City Council	Tuesday, May 17, 2016
Submit recommended FY16-17 budget to City Council for review	Tuesday, May 31, 2016
City Council holds public hearing regarding proposed FY16-17 budget	Tuesday, June 14, 2016
City Council adopts FY16-17 Budget	Tuesday, June 21, 2016
Fiscal Year 2016-2017 begins	Friday, July 1, 2016

Description

The CIP consists of four sections:

CIP Summary. This section provides a summary of the capital improvement plan in table form. The summary presents the estimated capital costs for each department and the years in which the city expects to assume that debt. There is a summary for the general fund and water and sewer fund.

Individual Project Descriptions. This section explains each CIP project in further detail on the included tables. The tables include the benefits and effects of funding the project as well as the expected method of financing and its impact on the operating budget.

Financial Impact Analysis. City staff performs financial analyses to evaluate the impact of the CIP on the operating budget and the city's debt tolerance. These tables and charts present the potential effects of the CIP on the city's ability to maintain its current fiscal practices and its ability to borrow money while not compromising its strong financial status.

Unfunded Projects. This section provides a brief summary of projects submitted but not included in the current CIP. The summaries include a description of the project and details as to why it is not funded in the CIP.

CIP Summary

General Fund								
Department	Project	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future Years	Total Capital Cost
Admin, Finance, & Planning	Downtown Revitalization Phase IV					\$ 1,200,000		\$ 1,200,000
	Elizabeth St. Multi-use Path				\$ 650,000			\$ 650,000
Department Total		\$ -	\$ -	\$ -	\$ 650,000	\$ 1,200,000	\$ -	\$ 1,850,000
Fire	FD Emergency Generator Replacement				\$ 67,000			\$ 67,000
	Fire Apparatus Replacement				\$ 400,000			\$ 400,000
	Fire Vehicle Replacement		\$ 30,000	\$ 25,000	\$ 45,000	\$ 25,000		\$ 125,000
	Wall Street Station Renovations				\$ 1,287,000			\$ 1,287,000
	Department Total	\$ -	\$ 30,000	\$ 25,000	\$ 1,799,000	\$ 25,000	\$ -	\$ 1,879,000
Police	Police Station Addition/Remodel	\$ 300,000		\$ 1,800,000				\$ 2,100,000
	Police Vehicle Replacement	\$ 135,000	\$ 104,000	\$ 139,100	\$ 107,200	\$ 143,300		\$ 628,600
Department Total		\$ 435,000	\$ 104,000	\$ 1,939,100	\$ 107,200	\$ 143,300	\$ -	\$ 2,728,600
Public Works	Fleet Vehicle Replacement		\$ 20,000	\$ 50,000	\$ 30,000	\$ 20,000		\$ 120,000
	Grounds Cemetery Paving	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$ 75,000
	Grounds Equipment Replacement	\$ 12,000		\$ 12,000	\$ 12,000		\$ 12,000	\$ 48,000
	Grounds Maint. Building Renovations	\$ 40,000						\$ 40,000
	Grounds Vehicle Replacement			\$ 25,000		\$ 35,000	\$ 25,000	\$ 85,000
	Pedestrian Plan Sidewalks			\$ 65,000				\$ 65,000
	Sanitation Vehicle Replacement				\$ 480,000	\$ 125,000		\$ 605,000
	Street Equipment Replacement			\$ 200,000	\$ 17,000			\$ 217,000
	Street Resurfacing	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000		\$ 1,125,000
	Street Vehicle Replacement	\$ 105,000	\$ 95,000	\$ 55,000	\$ 65,000	\$ 210,000		\$ 530,000
Department Total		\$ 397,000	\$ 355,000	\$ 647,000	\$ 844,000	\$ 630,000	\$ 37,000	\$ 2,910,000
Recreation	Bellamy Center Roof	\$ 81,000						\$ 81,000
	Fisher Drive Park Playground				\$ 60,000			\$ 60,000
	Recreation Equipment Replacement		\$ 35,000	\$ 12,000		\$ 14,000		\$ 61,000
	Recreation Vehicle Replacement		\$ 25,000	\$ 25,000		\$ 25,000		\$ 75,000
	Royal Lane Park Renovations Ph 1	\$ 225,000	\$ 225,000					\$ 450,000
	Royal Lane Park Renovations Ph 2					\$ 1,200,000		\$ 1,200,000
	Storage Building Replacement	\$ 25,000						\$ 25,000
	Sampson Center A/C		\$ 75,000					\$ 75,000
Department Total		\$ 331,000	\$ 360,000	\$ 37,000	\$ 60,000	\$ 1,239,000	\$ -	\$ 2,027,000



Water and Sewer Fund

Facility/Division	Project	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future Years	Total Capital Cost
Line Maintenance	NC 24 Expansion Utilities			\$ 2,297,000				\$ 2,297,000
	NC 24 Industrial Park Utilities	\$ 400,000		\$ 3,166,800				\$ 3,566,800
	Pierce St. Expansion Utilities			\$ 500,000				\$ 500,000
	Utility Lines Equipment Replace	\$ 350,000						\$ 350,000
	Utility Lines Materials Shelter	\$ 30,000						\$ 30,000
	Utility Lines Rehab Program	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000		\$ 1,000,000
	Utility Lines Vehicle Replacement	\$ 40,000	\$ 35,000	\$ 25,000				\$ 100,000
Division Total		\$ 1,020,000	\$ 235,000	\$ 6,188,800	\$ 200,000	\$ 200,000	\$ -	\$ 7,843,800
Water Treatment	WTP and Well Expansion		\$ 4,836,000					\$ 4,836,000
	WTP Vehicle Replacement		\$ 25,000		\$ 25,000			\$ 50,000
	Division Total	\$ -	\$ 4,861,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 4,886,000
Waste Water Treatment	WWTP Expansion				\$ 5,000,000			\$ 5,000,000
	WWTP Line Tower SCADA	\$ 40,000						\$ 40,000
	WWTP UV Disinfection System				\$ 600,000			\$ 600,000
	WWTP Vehicle Replacement						\$ 25,000	\$ 25,000
Division Total	\$ 40,000	\$ -	\$ -	\$ 5,600,000	\$ -	\$ 25,000	\$ 5,665,000	

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future Years	Total Capital Costs
General Fund Total	\$ 1,163,000	\$ 849,000	\$ 2,648,100	\$ 3,460,200	\$ 3,237,300	\$ 37,000	\$ 11,394,600
Water & Sewer Fund Total	\$ 1,060,000	\$ 5,096,000	\$ 6,188,800	\$ 5,825,000	\$ 200,000	\$ 25,000	\$ 18,394,800
CIP Total	\$ 2,223,000	\$ 5,945,000	\$ 8,836,900	\$ 9,285,200	\$ 3,437,300	\$ 62,000	\$ 29,789,400

Capital Projects List

Project	Department	Estimated Cost	Outside Funds Available	City's Obligation	FY Funded	Potential Source(s) of Financing	Score
FD Emergency Generator Replacement	Fire	\$ 67,000	\$ -	\$ 67,000	19-20	GF,IP	35.0
Fire Apparatus Replacement	Fire	\$ 400,000	\$ -	\$ 400,000	Program	CR,IP	72.5
Fire Station 2 Construction	Fire	\$ 1,500,000	\$ -	\$ 1,500,000	FY	IP	0.0
Fire Vehicle Replacement	Fire	\$ 125,000	\$ -	\$ 125,000	Program	GF	30.0
Wall Street Station Renovations	Fire	\$ 1,287,000	\$ -	\$ 1,287,000	19-20	GO,IP	82.5
Downtown Revitalization Phase IV	Planning	\$ 1,200,000	\$ 200,000	\$ 1,000,000	20-21	GR,IP	47.5
Elizabeth St. Multi-use Path	Planning	\$ 650,000	\$ 200,000	\$ 450,000	19-20	GR,IP,IG	62.5
Police Station Addition/Remodel	Police	\$ 2,100,000	\$ -	\$ 2,100,000	16-17,18-19	IP	90.0
Police Vehicle Replacement	Police	\$ 628,600	\$ -	\$ 628,600	Program	GF	62.5
Fleet Vehicle Replacement	PW-Garage	\$ 120,000	\$ -	\$ 120,000	Program	GF	20.0
Grounds Cemetery Paving	PW-Grounds	\$ 75,000	\$ -	\$ 75,000	Program	GF	25.0
Grounds Equipment Replacement	PW-Grounds	\$ 48,000	\$ -	\$ 48,000	Program	GF	20.0
Grounds Maint. Building Renovations	PW-Grounds	\$ 40,000	\$ -	\$ 40,000	16-17	GF	10.0
Grounds Vehicle Replacement	PW-Grounds	\$ 60,000	\$ -	\$ 60,000	Program	GF	20.0
Sanitation Vehicle Replacement	PW-Sanitation	\$ 605,000	\$ -	\$ 605,000	Program	IP	62.5
NC 24 Connector Road	PW-Streets	\$ 1,250,000	\$ -	\$ 1,250,000	FY	GO,IP	0.0
NC 24 Parallel Road	PW-Streets	\$ 1,250,000	\$ -	\$ 1,250,000	FY	GO,IP	0.0
Pedestrian Plan Sidewalks	PW-Streets	\$ 65,000	\$ -	\$ 65,000	Program	GF,GO	80.0
Street Equipment Replacement	PW-Streets	\$ 217,000	\$ -	\$ 217,000	Program	GF,IP	20.0
Street Resurfacing	PW-Streets	\$ 1,250,000	\$ -	\$ 1,250,000	Program	IG	85.0
Street Vehicle Replacement	PW-Streets	\$ 510,000	\$ -	\$ 510,000	Program	GF	20.0
Automated Meter Reading Sytem	PW-Utility Lines	\$ 700,000	\$ -	\$ 700,000	FY	IP,WS	0.0
Hwy 421 Industrial Park Pump Station	PW-Utility Lines	\$ 1,025,000	\$ -	\$ 1,025,000	FY	IP,WS	0.0
NC 24 Expansion Utilities	PW-Utility Lines	\$ 2,297,000	\$ -	\$ 2,297,000	18-19	IP,WS	75.0
NC 24 Industrial Park Utilities	PW-Utility Lines	\$ 3,566,800	\$ 2,433,400	\$ 1,133,400	18-19	IP,WS,GR	85.0
NC 24 Parallel Utilities	PW-Utility Lines	\$ 1,000,000	\$ -	\$ 1,000,000	FY	IP,WS	0.0
Pierce St. Expansion Utilities	PW-Utility Lines	\$ 500,000	\$ -	\$ 500,000	18-19	CR	60.0
Utility Lines Equipment Replacement	PW-Utility Lines	\$ 350,000	\$ -	\$ 350,000	Program	WS	20.0
Utility Lines Materials Shelter	PW-Utility Lines	\$ 30,000	\$ -	\$ 30,000	16-17	WS	20.0
Utility Lines Rehab Program	PW-Utility Lines	\$ 1,000,000	\$ -	\$ 1,000,000	Program	WS	80.0
Utility Lines Vehicle Replacement	PW-Utility Lines	\$ 100,000	\$ -	\$ 100,000	Program	WS	20.0
WWTP Expansion	PW-Wastewater	\$ 5,000,000	\$ -	\$ 5,000,000	19-20	PP,RB,GR	92.5
WWTP Line Tower SCADA	PW-Wastewater	\$ 40,000	\$ -	\$ 40,000	16-17	WS	37.5
WWTP UV Disinfection System	PW-Wastewater	\$ 600,000	\$ -	\$ 600,000	19-20	IP	52.5
WWTP Vehicle Replacement	PW-Wastewater	\$ 25,000	\$ -	\$ 25,000	Program	WS	20.0
WTP and Well Expansion	PW-Water	\$ 4,836,000	\$ -	\$ 4,836,000	17-18	IP	80.0
WTP Vehicle Replacement	PW-Water	\$ 50,000	\$ -	\$ 50,000	Program	WS	20.0
Bellamy Center Roof	Recreation	\$ 81,000	\$ -	\$ 81,000	16-17	GF	50.0
Bellamy Center Addition	Recreation	\$ 3,500,000	\$ -	\$ 3,500,000	FY	IP	0.0
Fisher Drive Park Playground	Recreation	\$ 60,000	\$ -	\$ 60,000	19-20	GF,PP	47.5
Multipurpose Field Lighting	Recreation	\$ 175,000	\$ -	\$ 175,000	FY	GF	0.0
Recreation Equipment Replacement	Recreation	\$ 61,000	\$ -	\$ 61,000	Program	GF	20.0
Recreation Vehicle Replacement	Recreation	\$ 50,000	\$ -	\$ 50,000	Program	GF	20.0
Royal Lane Park Renovations Ph 1	Recreation	\$ 450,000	\$ -	\$ 450,000	16-17,17-18	CR,GR,GF	65.0
Royal Lane Park Renovations Ph 2	Recreation	\$ 1,200,000	\$ 200,000	\$ 1,000,000	20-21	GF,GO,PP	65.0
Storage Building Replacement	Recreation	\$ 25,000	\$ -	\$ 25,000	16-17	GF	10.0
Sampson Center A/C	Recreation	\$ 75,000	\$ -	\$ 75,000	17-18	GF	50.0

CR Capital Designated Funds PP Public-Private Partnership
 GF General Fund Capital Outlay RB Revenue Bonds
 GO General Obligation Bond SA Special Assessment
 IG Intergovernmental Funds WS Water-Sewer Capital Outlay
 IP Installment Purchase GR Grant

FY=Future Years Program=Varying \$ & Years

Not Funded



City of Clinton Capital Project Worksheet							
Project Title:	Downtown Revitalization Phase IV						
Department:	Planning & Public Works	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							47.5
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$1,783,894						\$1,200,000	
Project Description							
Expand downtown revitalization efforts to Lisbon St., Elizabeth St., and Wall St. to include streetscaping, widening of sidewalks, and placing utilities underground.							
Project Justification and Impact on Strategic Plan							
The city has completed three successful downtown projects and continues to see investment around the Courthouse Square. Extending the revitalization efforts down spurs (McKoy, Sampson, Sycamore, & Lisbon) and the secondary central business district roads (Elizabeth & Wall) will address the remaining blighted areas in downtown and potential generate new investment. Recent public investments in Downtown Clinton have experienced \$3 in private investment for every public dollar.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services					\$125,000		\$125,000
Land/ROW Acquisition							\$0
Construction					\$107,500		\$107,500
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$0	\$232,500	\$0	\$232,500
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Grant					\$200,000		\$200,000
Installment Purchase						\$1,583,894	\$1,583,894
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$200,000	\$1,583,894	\$1,783,894



City of Clinton Capital Project Worksheet							
Project Title:	Elizabeth St. Multiuse Path						
Department:	Planning & Public Works	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							62.5
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$691,177					\$650,000		
Project Description							
Construct multiuse path along Elizabeth St. to connect middle school and high school with residential areas, downtown, and Butler Avenue and Sunset Avenue Schools.							
Project Justification and Impact on Strategic Plan							
The Elizabeth St. multiuse path is rated as one of the top projects in the city's Comprehensive Pedestrian Plan. The path would run approximately 1.5 miles from Clinton High School to connect with Sunset Avenue sidewalk project at the intersection of Westover Rd. The multiuse path would establish a full connection between the west and east sides of the city currently divided by the US 421/701 by-pass.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials					\$1,000	\$1,000	\$2,000
Maintenance & Repair					\$2,000	\$2,000	\$4,000
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$6,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services				\$71,500			\$71,500
Land/ROW Acquisition				\$40,000			\$40,000
Construction				\$538,500			\$538,500
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$650,000	\$0	\$0	\$650,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Grant				\$100,000			\$100,000
Intergovernmental				\$100,000			\$100,000
Installment Purchase					\$98,236	\$392,941	\$491,177
							\$0
Total Project Financing	\$0	\$0	\$0	\$200,000	\$98,236	\$392,941	\$691,177



City of Clinton Capital Project Worksheet							
Project Title:	FD Emergency Generator Replacement						
Department:	Fire	Division:					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							35.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$67,000					\$67,000		
Project Description							
Installation of larger emergency generator at Wall St. Fire Station.							
Project Justification and Impact on Strategic Plan							
Wall Street station is the Emergency Operations Center for the City and back up for the County. The current generator is insufficient to support emergency center operations and normal fire department operations. This will be even more evident with completion of proposed plans to expand and renovate the station. The generator can be incorporated into the proposed renovations if they occur in the next few years.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair						\$250	\$250
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$250	\$250
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery					\$67,000		\$67,000
Total Capital Cost	\$0	\$0	\$0	\$0	\$67,000	\$0	\$67,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay					\$67,000		\$67,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$67,000	\$0	\$67,000

City of Clinton Capital Project Worksheet

Project Title: **Fire Apparatus Replacement**

Department: **Fire** Division:

Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods	<input type="checkbox"/> Sound Infrastructure	<input type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input checked="" type="checkbox"/> Financial Sustainability	<input type="checkbox"/> Quality Job Growth	

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$436,602					\$400,000		

Project Description

Rotation program for replacement of fire engines and tankers

Project Justification and Impact on Strategic Plan

Several of the city's fire engines are past their useful life or nearing the end of it. Two of the vehicles have required excessive maintenance and repair in comparison with other apparatuses. The city purchased a new truck in FY14-15 and the next truck in the rotation is due for replacement in FY19-20. The city anticipates financing the engine and has based projections on a 5-year financing at 3.5 percent. The city will sell the older engine to offset the cost for new equipment on the new engine. Sale of past engines has generated \$25,000 to \$35,000.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other				-\$25,000			-\$25,000
Total Operating Impact	\$0	\$0	\$0	-\$25,000	\$0	\$0	-\$25,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery				\$400,000			\$400,000
Total Capital Cost	\$0	\$0	\$0	\$400,000	\$0	\$0	\$400,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase					\$87,320	\$349,282	\$436,602
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$87,320	\$349,282	\$436,602



City of Clinton Capital Project Worksheet							
Project Title:	Fire Vehicle Replacement						
Department:	Fire	Division:					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							30.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$125,000			\$30,000	\$25,000	\$45,000	\$25,000	
Project Description							
Replacement program for fire vehicles (non-engines)							
Project Justification and Impact on Strategic Plan							
<p>The command staff currently uses two Ford Crown Vics that are nearing the end of their useful life. SUVs such as a Ford Explorer would better serve as a command vehicles. The newer vehicles should require less maintenance but will use slightly more fuel. The chief's vehicle is scheduled for replacement in FY17-18 and the second command vehicle in FY18-19. FY19-20 includes a heavy-duty truck to replace the brush truck and FY20-21 is replacement of the department's pick-up truck used to haul trailers and supplies.</p>							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other		-\$2,000	-\$2,000	-\$4,000	-\$2,000		-\$10,000
Total Operating Impact	\$0	-\$2,000	-\$2,000	-\$4,000	-\$2,000	\$0	-\$10,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery		\$30,000	\$25,000	\$45,000	\$25,000		\$125,000
Total Capital Cost	\$0	\$30,000	\$25,000	\$45,000	\$25,000	\$0	\$125,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay		\$30,000	\$25,000	\$45,000	\$25,000		\$125,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$30,000	\$25,000	\$45,000	\$25,000	\$0	\$125,000

City of Clinton Capital Project Worksheet							
Project Title:	Wall St. Station Renovations						
Department:	Fire	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							82.5
Strategic Plan Goal	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$2,038,471					\$1,287,000		
Project Description							
Additions and renovations to Wall St. fire station to adequately accommodate current staff and operations and plan for potential growth							
Project Justification and Impact on Strategic Plan							
The current fire station at on Wall Street is home to the Fire Department but it was not constructed as a fire station. Several building and NFPA code concerns exist due to the structure of the building and lack of rooms designed to be sleeping quarters or training rooms. The station is limited in growth capacity and could be laid out more efficiently to help response time and create training opportunities. The city has preliminary plans for a renovation and addition to the current structure. The financing would be for 20 years at an expected rate of 5%.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials						\$500	\$500
Maintenance & Repair						\$2,500	\$2,500
Other						\$500	\$500
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services					\$12,870		\$12,870
Land/ROW Acquisition							\$0
Construction					\$1,274,130		\$1,274,130
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$0	\$1,287,000	\$0	\$1,287,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase						\$2,038,471	\$2,038,471
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$0	\$2,038,471	\$2,038,471

City of Clinton Capital Project Worksheet

Project Title: **Police Department Renovations**

Department: **Police** Division:

Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods	<input type="checkbox"/> Sound Infrastructure	<input checked="" type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input type="checkbox"/> Financial Sustainability	<input type="checkbox"/> Quality Job Growth	90.0

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$3,207,000		\$300,000		\$1,800,000			

Project Description

Additions and renovations to police station to adequately accommodate current staff and operations and prepare for potential growth

Project Justification and Impact on Strategic Plan

The current police station is a former bank and, therefore, not appropriately designed to meet modern police operation needs. This has been noted in our CALEA recognition specifically regarding meeting standards for evidence and interrogations. Our evidence currently has to be stored and monitored at another location. The station does not have a functional sally-port. The roof has been patched multiple times, most recently to stop substantial leaking into the department IT-server room. The longer the project is delayed the more money we put into a building that does not meet our needs. In order to accommodate evidence storage, the CIP includes a 1,000 square ft. addition in FY16-17 that will later become the sally port when the full renovations are complete. The initial phase would be financed for 10 years at 3.5% and the remainder would be financed for 20 years at an estimated rate of 5%. Operating expenses such as utilities, maintenance, cleaning, etc. are expected to increase with the increased size but be more energy efficient.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair		\$500	\$500	\$500	\$3,000	\$3,000	\$7,500
Other							\$0
Total Operating Impact	\$0	\$500	\$500	\$500	\$3,000	\$3,000	\$7,500

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services	\$36,000		\$162,000				\$198,000
Land/ROW Acquisition							\$0
Construction	\$264,000		\$1,638,000				\$1,902,000
Equipment/Machinery							\$0
Total Capital Cost	\$300,000	\$0	\$1,800,000	\$0	\$0	\$0	\$2,100,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase- 1		\$35,599	\$35,599	\$35,599	\$35,599	\$213,594	\$355,990
Installment Purchase- 2				\$142,551	\$142,551	\$2,565,908	\$2,851,010
							\$0
							\$0
Total Project Financing	\$0	\$35,599	\$35,599	\$178,150	\$178,150	\$2,779,502	\$3,207,000



City of Clinton Capital Project Worksheet

Project Title: **Police Vehicle Rotation Program**

Department: **Police** Division:

Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods	<input type="checkbox"/> Sound Infrastructure	<input type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input type="checkbox"/> Financial Sustainability	<input type="checkbox"/> Quality Job Growth	

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$628,600		\$135,000	\$104,000	\$139,100	\$107,200	\$143,300	

Project Description

Replace police vehicles, including marking and equipment, on a five year rotation (patrol)

Project Justification and Impact on Strategic Plan

Police vehicles accumulate wear and breakdown through normal use. A replacement program allows the police department to rotate through several new vehicles each year, ensuring all vehicles are functional and capable of performing properly. During the recession the city was only able to include two cars in the replacement rotation. The program calls for alternating years of three and four cars for the rotation. With four vehicles in FY16-17, the city should be able to reestablish the alternating 3:4 rotation thereafter. New operating cost are expected to be minimal as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle (approximately \$34k) includes purchase, markings, and camera and equipment. Each year's cost represents a 3% increase for budget planning purposes. Resale of the vehicles is expected to earn \$1,500 to \$2,000 per vehicle.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other	-\$7,500	-\$6,000	-\$7,500	-\$6,000	-\$8,000		-\$35,000
Total Operating Impact	-\$7,500	-\$6,000	-\$7,500	-\$6,000	-\$8,000	\$0	-\$35,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$135,000	\$104,000	\$139,100	\$107,200	\$143,300		\$628,600
Total Capital Cost	\$135,000	\$104,000	\$139,100	\$107,200	\$143,300	\$0	\$628,600

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$135,000	\$104,000	\$139,100	\$107,200	\$143,300		\$628,600
							\$0
							\$0
							\$0
Total Project Financing	\$135,000	\$104,000	\$139,100	\$107,200	\$143,300	\$0	\$628,600



City of Clinton Capital Project Worksheet							
Project Title:	Fleet and Garage Vehicle Replacement						
Department:	Public Works & Utilities	Division: Garage					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$120,000			\$20,000	\$50,000	\$30,000	\$20,000	
Project Description							
Replacement of high-mileage vehicles as part of regularly scheduled program							
Project Justification and Impact on Strategic Plan							
Replacement for FY17-18 represents a 15 year old pool car. FY18-19 includes the garage's forklift that is nearly 30 years old and FY19-20 includes the garage service truck. The second pool car will be due replacement in FY20-21 at 10 years. Resale is expected to earn \$2k for the pool cars, \$4k for the forklift, and \$3k for the truck. No additional operating costs are anticipated with the new vehicles. Costs include vehicle, DMV fees, and striping/decals.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other		-\$2,000	-\$4,000	-\$3,000	-\$2,000		-\$11,000
Total Operating Impact	\$0	-\$2,000	-\$4,000	-\$3,000	-\$2,000	\$0	-\$11,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery		\$20,000	\$50,000	\$30,000	\$20,000		\$120,000
Total Capital Cost	\$0	\$20,000	\$50,000	\$30,000	\$20,000	\$0	\$120,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay		\$20,000	\$50,000	\$30,000	\$20,000		\$120,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$20,000	\$50,000	\$30,000	\$20,000	\$0	\$120,000

City of Clinton Capital Project Worksheet							
Project Title:	Grounds Cemetery Paving						
Department:	Public Works & Utilities	Division:		Grounds			
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							25.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$75,000		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	
Project Description							
Maintenance (crack sealing and resurfacing) of existing paved cemetery roads							
Project Justification and Impact on Strategic Plan							
Existing cemetery roads are in disrepair and have not been sealed or resurfaced in a number of years. Establishing a 5-year plan to crack seal and resurface will extend the life of the roads and improve the appearance and accessibility of the cemeteries.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
Equipment/Machinery							\$0
Total Capital Cost	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0	\$75,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
							\$0
							\$0
							\$0
Total Project Financing	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0	\$75,000

City of Clinton Capital Project Worksheet							
Project Title:	Grounds Equipment Replacement						
Department:	Public Works & Utilities	Division:		Grounds			
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$48,000		\$12,000		\$12,000	\$12,000		\$12,000
Project Description							
Replacement of ground maintenance equipment and mowers on a five-year rotation							
Project Justification and Impact on Strategic Plan							
The purpose of the mower rotation for mowers is to keep maintenance costs to a minimum, consistently having well-functioning mowers, and retain some resale value of mowers to offset the cost of the new mower. The program calls for a new mower in 2 of 3 years. Resale of the mowers is expected to earn \$500 to \$1k.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other	-\$500		-\$500	-\$500		-\$500	-\$2,000
Total Operating Impact	-\$500	\$0	-\$500	-\$500	\$0	-\$500	-\$2,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$12,000		\$12,000	\$12,000		\$12,000	\$48,000
Total Capital Cost	\$12,000	\$0	\$12,000	\$12,000	\$0	\$12,000	\$48,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$12,000		\$12,000	\$12,000		\$12,000	\$48,000
							\$0
							\$0
							\$0
Total Project Financing	\$12,000	\$0	\$12,000	\$12,000	\$0	\$12,000	\$48,000

City of Clinton Capital Project Worksheet							
Project Title:		Grounds Maintenance Building Renovations					
Department:		Public Works & Utilities			Division: Grounds		
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							10.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$40,000		\$40,000					
Project Description							
Rehabilitate the existing Grounds Maintenance Building							
Project Justification and Impact on Strategic Plan							
The grounds maintenance building was built in the 1960s and is in need of significant repair. There are several safety hazards and it creates a poor work environment. The building is used to house equipment and serves as a workshop for equipment repairs.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$40,000						\$40,000
Equipment/Machinery							\$0
Total Capital Cost	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$40,000						\$40,000
							\$0
							\$0
							\$0
Total Project Financing	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000

City of Clinton Capital Project Worksheet							
Project Title:	Grounds Vehicle Replacement						
Department:	Public Works & Utilities	Division:		Grounds			
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$85,000				\$25,000		\$35,000	\$25,000
Project Description							
Replacement of high-mileage vehicles as part of regularly scheduled program							
Project Justification and Impact on Strategic Plan							
Standard vehicle replacement. Replacement for FY18-19 will be the cargo van used for building maintenance and labor transport. It will be 20 years old at time of replacement. Resale is expected to earn \$1k. No additional operating costs are anticipated with the new vehicle. Other replacements scheduled are for grounds maintenance trucks.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other			-\$1,000		-\$1,500	-\$1,500	-\$4,000
Total Operating Impact	\$0	\$0	-\$1,000	\$0	-\$1,500	-\$1,500	-\$4,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery			\$25,000		\$35,000	\$25,000	\$85,000
Total Capital Cost	\$0	\$0	\$25,000	\$0	\$35,000	\$25,000	\$85,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay			\$25,000		\$35,000	\$25,000	\$85,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$25,000	\$0	\$35,000	\$25,000	\$85,000

City of Clinton Capital Project Worksheet

Project Title: **Sanitation Vehicle Replacement**

Department: **Public Works & Utilities** Division: **Sanitation**

Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods	<input type="checkbox"/> Sound Infrastructure	<input type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input type="checkbox"/> Financial Sustainability	<input type="checkbox"/> Quality Job Growth	62.5

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$650,556					\$480,000	\$125,000	

Project Description

Replacement of sanitation collection vehicles (2) every four years

Project Justification and Impact on Strategic Plan

Recent restructuring of service delivery and vehicle acquisitions has allowed the division to establish a 4-year vehicle replacement rotation that will ensure properly operating vehicles, backup trucks, and a consistent annual budget appropriation to cover debt service payments. The schedule would replace two trucks at a time, each truck would rotate through on a twelve-year schedule. The replacements for FY19-20 will be a front-load commercial garbage truck and a residential truck. The combined cost of \$480,000 will be financed for 4 years at an anticipated 3.5%. Newer, more efficient vehicles will not generate any additional operating costs. The resale of the trucks is expected to earn \$4k each. FY20-21 call for replacement of the older knuckle boom truck that will be 15 years old at the time of replacement. It would be financed for 4 years at 4%.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other				-\$8,000	-\$5,000		-\$13,000
Total Operating Impact	\$0	\$0	\$0	-\$8,000	-\$5,000	\$0	-\$13,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery				\$480,000	\$125,000		\$605,000
Total Capital Cost	\$0	\$0	\$0	\$480,000	\$125,000	\$0	\$605,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase- 1					\$128,770	\$386,312	\$515,082
Installment Purchase- 2						\$135,474	\$135,474
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$128,770	\$521,786	\$650,556



City of Clinton Capital Project Worksheet							
Project Title:	Pedestrian Plan Sidewalks						
Department:	Public Works & Utilities	Division: Streets					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							80.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$65,000				\$65,000			\$600,000
Project Description							
Construct sidewalks as identified in Clinton Comprehensive Pedestrian Plan							
Project Justification and Impact on Strategic Plan							
Access and connectivity is an important goal for City Council. The city's pedestrian plan proposes sidewalk, multi-use, and greenway projects to help connect the entire city by means other than automobile. FY18-19 includes sidewalks along NC-24 to coincide with the widening project. This is our portion of the project per our contract with NCDOT.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction			\$65,000				\$65,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$65,000	\$0	\$0	\$0	\$65,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Gf Capital Outlay			\$65,000				\$65,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$65,000	\$0	\$0	\$0	\$65,000

City of Clinton Capital Project Worksheet							
Project Title:	Street Equipment Replacement						
Department:	Public Works & Utilities	Division: Streets					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$229,490				\$200,000	\$17,000		
Project Description							
Replacement program for Street Division equipment							
Project Justification and Impact on Strategic Plan							
FY18-19 includes \$200k for a new street sweeper. It will replace a 2004 model and resale for an estimated \$2500. It will be financed for 4 years at an expected rate of 3%. FY19-20 includes a replacement leaf machine. Each piece of equipment will replace an existing piece of equipment and should not increase corresponding operating costs.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other			-\$2,500				-\$2,500
Total Operating Impact	\$0	\$0	-\$2,500	\$0	\$0	\$0	-\$2,500
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery			\$200,000	\$17,000			\$217,000
Total Capital Cost	\$0	\$0	\$200,000	\$17,000	\$0	\$0	\$217,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase				\$53,123	\$53,123	\$106,244	\$212,490
GF Capital Outlay				\$17,000			\$17,000
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$70,123	\$53,123	\$106,244	\$229,490

City of Clinton Capital Project Worksheet							
Project Title:	Street Resurfacing						
Department:	Public Works & Utilities	Division: Streets					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							85.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$1,125,000		\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	
Project Description							
Street paving based on paving schedule and need							
Project Justification and Impact on Strategic Plan							
The city resurfaces streets with Powell Bill funds based on a rotation schedule and needs. The city typically resurfaces 4-7 miles of streets. Staff is working to develop maintenance plan based on pavement condition in hopes of addressing more severe needs with repaving rather than resurfacing.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000		\$1,125,000
Equipment/Machinery							\$0
Total Capital Cost	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$0	\$1,125,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Intergovernmental (Powell Bill)	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000		\$1,125,000
							\$0
							\$0
							\$0
Total Project Financing	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$0	\$1,125,000

City of Clinton Capital Project Worksheet

Project Title:		Street Vehicle Replacement					
Department:		Public Works & Utilities			Division:		
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$540,055		\$105,000	\$95,000	\$55,000	\$65,000	\$210,000	

Project Description

Rotation and replacement of Street Division vehicles

Project Justification and Impact on Strategic Plan

Street vehicles accumulate wear and breakdown through normal use that often includes hauling heavy loads. A replacement program allows for rotation of new vehicles each year, ensuring all vehicles are functional and capable of performing properly. New operating cost are expected to be minimal to none as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle includes purchase, markings, and title. Vehicles are expected to earn from \$1k to \$2,500 depending on the vehicle being replaced. Year 1 is a 1-ton truck and 2-ton truck. Year 2 is a dump body 2-ton truck and a 1-ton truck. Year 3 includes a 1-ton truck and a pick-up. Year 4 is a dump body 2-ton truck. Year 5 includes bucket truck (\$120k), a crew cab truck and a 2-ton truck. The bucket truck will be financed for 4 years at 4%.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other	-\$3,500	-\$4,000	-\$2,000	-\$2,500	-\$9,000		-\$21,000
Total Operating Impact	-\$3,500	-\$4,000	-\$2,000	-\$2,500	-\$9,000	\$0	-\$21,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$105,000	\$95,000	\$55,000	\$65,000	\$210,000		\$530,000
Total Capital Cost	\$105,000	\$95,000	\$55,000	\$65,000	\$210,000	\$0	\$530,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$105,000	\$95,000	\$55,000	\$65,000	\$90,000		\$410,000
installment Purchase						\$130,055	\$130,055
							\$0
							\$0
Total Project Financing	\$105,000	\$95,000	\$55,000	\$65,000	\$90,000	\$130,055	\$540,055



City of Clinton Capital Project Worksheet

Project Title:		NC 24 Expansion Utilities					
Department:		Public Works & Utilities			Division: Lines Maintenance		
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							75.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$2,734,858				\$2,297,000			

Project Description

The water and sewer utilities in the existing ROW of NC 24 will have to be relocated outside the proposed ROW at the expense of the city

Project Justification and Impact on Strategic Plan

NCDOT requires cities with more than 5,000 in population to pay costs of relocation of utilities from NCDOT road widening projects. The city expects to use \$500k from reserves to pay down the amount to be financed. The remaining \$1,797,000 will be financed for 10 years at an estimated 4.5%.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction			\$2,297,000				\$2,297,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$2,297,000	\$0	\$0	\$0	\$2,297,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
W&S Capital Reserve			\$500,000				\$500,000
Installment Purchase				\$223,486	\$223,486	\$1,787,886	\$2,234,858
							\$0
							\$0
Total Project Financing	\$0	\$0	\$500,000	\$223,486	\$223,486	\$1,787,886	\$2,734,858



City of Clinton Capital Project Worksheet

Project Title: **NC 24 Industrial Park Utilities**

Department: **Public Works & Utilities** Division: **Lines Maintenance**

Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods	<input checked="" type="checkbox"/> Sound Infrastructure	<input type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input type="checkbox"/> Financial Sustainability	<input checked="" type="checkbox"/> Quality Job Growth	

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$3,786,094		\$400,000		\$3,166,800			

Project Description

Construction of water and sewer lines for the NC 24 industrial park to support potential industry

Project Justification and Impact on Strategic Plan

The industrial area along NC Hwy 24 has recently become the focus of several economic development projects. The most promising project represents 65 well paying jobs and a taxable property value of \$160 million. The city will construct this infrastructure to support this industry and other potential industry to the area. The company anticipates breaking ground in late 2016. The city is beginning a small initial phase in summer of 2016 to insert valves into the existing water lines in the area. The city has secured \$650k in grant funding from the NC Department of Commerce Rural Division and \$1,758,150 from the US EDA to help fund the project. The city will cover \$433,400 out of capital reserves and the remainder will be financed for 10 years at 4.5%. All additional costs will be more than offset by the projected water and sewer charges to the industry.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services	\$45,000		\$325,200				\$370,200
Land/ROW Acquisition			\$98,000				\$98,000
Construction	\$355,000		\$2,743,600				\$3,098,600
Equipment/Machinery							\$0
Total Capital Cost	\$400,000	\$0	\$3,166,800	\$0	\$0	\$0	\$3,566,800

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Reserve	\$200,000		\$233,400				\$433,400
Grant	\$200,000		\$2,033,400				\$2,233,400
Installment Purchase				\$111,929	\$111,929	\$895,435	\$1,119,294
							\$0
Total Project Financing	\$400,000	\$0	\$2,266,800	\$111,929	\$111,929	\$895,435	\$3,786,094



City of Clinton Capital Project Worksheet							
Project Title:	Pierce St. Expansion Utilities						
Department:	Public Works & Utilities	Division: Lines Maintenance					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							60.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$500,000	\$500,000						
Project Description							
Extend water and sewer lines along the Pierce Street extension							
Project Justification and Impact on Strategic Plan							
Part of the NC-24 project includes extending Pierce Street to connect to Westover. As the road is being constructed is a good time to install the utilities that will encourage growth along the new road. The city has already allocated money for this project that will be handled by NCDOT with an expected completion in 2018.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction			\$500,000				\$500,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Reserves			\$500,000				\$500,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

City of Clinton Capital Project Worksheet							
Project Title:	Utility Lines Equipment Replacement						
Department:	Public Works & Utilities	Division:	Lines Maintenance				
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$371,857		\$350,000					
Project Description							
Purchase sewer vacuum truck							
Project Justification and Impact on Strategic Plan							
The city does not have a sewer vacuum truck. The truck will assist in properly maintaining lines by being able to clear the lines rather than force the problem further down the line. The city intends to finance the truck for 4 years at 3%. The new truck will increase the need for repair and maintenance and supplies and tools for the truck.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$6,000
Maintenance & Repair	\$500	\$500	\$750	\$750	\$1,000	\$1,000	\$4,500
Other							\$0
Total Operating Impact	\$1,500	\$1,500	\$1,750	\$1,750	\$2,000	\$2,000	\$10,500
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$350,000						\$350,000
Total Capital Cost	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchasing	\$92,964	\$92,964	\$92,964	\$92,964			\$371,857
							\$0
							\$0
							\$0
Total Project Financing	\$92,964	\$92,964	\$92,964	\$92,964	\$0	\$0	\$371,857

City of Clinton Capital Project Worksheet							
Project Title:	Utility Lines Materials Shelter						
Department:	Public Works & Utilities	Division: Lines Maintenance					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$30,000		\$30,000					
Project Description							
Construct shelter to store preserve materials for lines maintenance							
Project Justification and Impact on Strategic Plan							
A shelter to store materials needed such as dirt and stone and equipment for the lines maintenance will better preserve the materials and protect the city's equipment.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$30,000						\$30,000
Equipment/Machinery							\$0
Total Capital Cost	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay	\$30,000						\$30,000
							\$0
							\$0
							\$0
Total Project Financing	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

City of Clinton Capital Project Worksheet							
Project Title:	Utility Lines Rehab Program						
Department:	Public Works & Utilities	Division: Lines Maintenance					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							80.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$1,000,000		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	
Project Description							
Implement recurring program to assess water and sewer line inventory and plan rehabilitation and replacement							
Project Justification and Impact on Strategic Plan							
The city maintains nearly 160 miles of water and sewer lines, some of which are extremely old or not made of suitable materials. Dedicated funding to assessing the condition of existing lines and developing a rehabilitation and replacement program will save the city money with preventative repairs and maintenance and improve the system.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000
Equipment/Machinery							\$0
Total Capital Cost	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$1,000,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000
							\$0
							\$0
							\$0
Total Project Financing	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$1,000,000

City of Clinton Capital Project Worksheet

Project Title: **Utility Lines Vehicle Replacement**

Department: **Public Works & Utilities** Division: **Lines Maintenance**

Focus Area(s) Addressed Welcoming Neighborhoods Sound Infrastructure Quality of Life
 Affordable Housing Financial Sustainability Quality Job Growth Score
20.0

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$100,000		\$40,000	\$35,000	\$25,000			

Project Description

Rotation and replacement of Utility Lines vehicles

Project Justification and Impact on Strategic Plan

Utilities vehicles accumulate wear and breakdown through normal use that often includes hauling heavy loads. A replacement program allows for rotation of new vehicles each year, ensuring all vehicles are functional and capable of performing properly. New operating cost are expected to be minimal to none as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle includes purchase, markings, and title. Vehicles are expected to earn from \$1k to \$2,500 depending on the vehicle being replaced. Year 1 is a 1-ton truck, Year 2 is a crew cab 4x4 truck, and Year 3 is a pickup truck.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other	-\$2,000	-\$1,500	-\$1,500				-\$5,000
Total Operating Impact	-\$2,000	-\$1,500	-\$1,500	\$0	\$0	\$0	-\$5,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$40,000	\$35,000	\$25,000				\$100,000
Total Capital Cost	\$40,000	\$35,000	\$25,000	\$0	\$0	\$0	\$100,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay	\$40,000	\$35,000	\$25,000				\$100,000
							\$0
							\$0
							\$0
Total Project Financing	\$40,000	\$35,000	\$25,000	\$0	\$0	\$0	\$100,000



City of Clinton Capital Project Worksheet

Project Title: **WWTP Expansion**

Department: **Public Works & Utilities** Division: **Wastewater**

Focus Area(s) Addressed Welcoming Neighborhoods Sound Infrastructure Quality of Life
 Affordable Housing Financial Sustainability Quality Job Growth Score
92.5

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$7,625,000	\$65,000				\$5,000,000		

Project Description

Expansion of wastewater treatment facility

Project Justification and Impact on Strategic Plan

Currently, the Wastewater Treatment Plant is a full pre-treatment plant. As part of this program when a plant becomes 80% loaded with solids the expansion process must begin within the next one or two years. The wastewater treatment plant is 90% loaded with solids and needs to begin the process of expanding. The plant needs to expand for regulatory reasons and to be able to accept potential industry. FY15-16 included \$65k to obtain a preliminary engineering report. The expansion will likely be finance with revenue bonds and estimates are for \$5 million over 20 years at 5%. The city hopes to receive grant funding and private support as the expansion will help support existing industry and job creation.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials					\$25,000	\$25,000	\$50,000
Maintenance & Repair					\$75,000	\$75,000	\$150,000
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services				\$475,000			\$475,000
Land/ROW Acquisition							\$0
Construction				\$3,275,000			\$3,275,000
Equipment/Machinery				\$1,250,000			\$1,250,000
Total Capital Cost	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$5,000,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Revenue Bonds					\$500,000	\$7,125,000	\$7,625,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$500,000	\$7,125,000	\$7,625,000



City of Clinton Capital Project Worksheet							
Project Title:	WWTP Lime Tower SCADA						
Department:	Public Works & Utilities	Division:		Wastewater			
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							37.5
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$40,000		\$40,000					
Project Description							
Install remote SCADA for the lime tower and jet aeration basin at the WWTP							
Project Justification and Impact on Strategic Plan							
The new SCADA system would replace and obsolete system and assist in operation of the lime tower and jet aeration basin. This is a continuing effort to improve the treatment process and operations.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery	\$40,000						\$40,000
Total Capital Cost	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay	\$40,000						\$40,000
							\$0
							\$0
							\$0
Total Project Financing	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000

City of Clinton Capital Project Worksheet

Project Title:	WWTP UV Disinfection System						
Department:	Public Works & Utilities	Division:	Wastewater				
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							52.5
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$915,000					\$600,000		

Project Description

Install ultraviolet disinfection system at WWTP to replace chlorine disinfection system

Project Justification and Impact on Strategic Plan

Currently, the WWTP utilizes chlorine at the end of the treatment process for disinfection. The use of chlorine poses several health and safety concerns for staff. The cost of chlorine for disinfection, while not requiring an initial large output of capital, is still relatively high. UV treatment does not require the same maintenance costs as chlorine treatment. Regulation of the disinfection process using chlorine, although semi-automated, is difficult to achieve, and may result in non-compliance with the City's NPDES permit. Current approved test methods for chlorine in wastewater have multiple interferences, and can easily result in a false positive on a chlorine test. The UV system would be included in the WWTP expansion and financed in the same package.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0						

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction				\$600,000			\$600,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$600,000	\$0	\$0	\$600,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Revenue Bonds					\$60,000	\$855,000	\$915,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$60,000	\$855,000	\$915,000



City of Clinton Capital Project Worksheet							
Project Title:	WWTP Vehicle Replacement						
Department:	Public Works & Utilities	Division:		Wastewater			
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$25,000							\$25,000
Project Description							
Rotation and replacement of wastewater treatment plant vehicles							
Project Justification and Impact on Strategic Plan							
There are only a few vehicles at the wastewater plant but a replacement schedule is necessary to ensure all vehicles are functional and capable of performing properly. New operating cost are expected to be minimal to none as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle includes purchase, markings, and title. Vehicles are expected to earn \$1k from resale. Only basic pickup trucks are needed.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other						-\$1,000	-\$1,000
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	-\$1,000	-\$1,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery						\$25,000	\$25,000
Total Capital Cost	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay						\$25,000	\$25,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000

City of Clinton Capital Project Worksheet							
Project Title:	WTP and Well Expansion						
Department:	Public Works & Utilities	Division:	Water Production				
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input checked="" type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input checked="" type="checkbox"/> Quality Job Growth						Score
							80.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input checked="" type="checkbox"/> 1 <input checked="" type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$7,978,884			\$4,836,000				
Project Description							
Installation of six new wells, doubling size of water production plant, and loop water system							
Project Justification and Impact on Strategic Plan							
The city has almost reached its current water production capacity if the MOA for 1 mgd with local industry is included. Increasing the city's water capacity will provide room for economic growth as well as improve the system by looping the main line. USDA loan money is available. New revenues will help offset most of those costs. The wells have been permitted and transmission lines and plant construction will begin in 2016 and take 12 months to complete. The plant addition will be finance through USDA for 40 years at 2.75%.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits		\$50,000	\$52,500	\$55,125	\$58,000	\$60,900	\$276,525
Supplies and Materials		\$25,000	\$47,500	\$47,500	\$51,000	\$52,500	\$223,500
Maintenance & Repair		\$125,000	\$205,000	\$222,375	\$216,000	\$221,600	\$989,975
Other							\$0
Total Operating Impact	\$0	\$200,000	\$305,000	\$325,000	\$325,000	\$335,000	\$1,490,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services		\$442,000					\$442,000
Land/ROW Acquisition		\$100,000					\$100,000
Construction		\$4,278,000					\$4,278,000
Equipment/Machinery		\$16,000					\$16,000
Total Capital Cost	\$0	\$4,836,000	\$0	\$0	\$0	\$0	\$4,836,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchase			\$199,472	\$199,472	\$199,472	\$7,380,468	\$7,978,884
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$199,472	\$199,472	\$199,472	\$7,380,468	\$7,978,884

City of Clinton Capital Project Worksheet							
Project Title:	WTP Vehicle Replacement						
Department:	Public Works & Utilities	Division:	Water Production				
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$50,000			\$25,000		\$25,000		
Project Description							
Rotation and replacement of water production plant vehicles							
Project Justification and Impact on Strategic Plan							
<p>There are only two vehicles at the water plant but a replacement schedule is necessary to ensure all vehicles are functional and capable of performing properly. New operating cost are expected to be minimal to none as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle includes purchase, markings, and title. Vehicles are expected to earn \$1k from resale. Only basic pickup trucks are needed.</p>							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other		-\$2,000		-\$2,000			-\$4,000
Total Operating Impact	\$0	-\$2,000	\$0	-\$2,000	\$0	\$0	-\$4,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery		\$25,000		\$25,000			\$50,000
Total Capital Cost	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$50,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
WS Capital Outlay		\$25,000		\$25,000			\$50,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$50,000

City of Clinton Capital Project Worksheet							
Project Title:	Bellamy Center Roof						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							50.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$81,000		\$81,000					
Project Description							
Replace roof of Bellamy Recreation Center							
Project Justification and Impact on Strategic Plan							
The Bellamy Center is 25 years old and has multiple roof leaks that have been patched. With a new floor in the gym, a new roof would protect that investment and prolong the life of the Bellamy Center.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$81,000						\$81,000
Equipment/Machinery							\$0
Total Capital Cost	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$81,000						\$81,000
							\$0
							\$0
							\$0
Total Project Financing	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000



City of Clinton Capital Project Worksheet							
Project Title:	Fisher Drive Park Playground						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							47.5
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$60,000					\$60,000		
Project Description							
Replacement playground structure at Fisher Drive Park							
Project Justification and Impact on Strategic Plan							
Fisher Drive Park is in need of playground structure replacement. There are no current structures at the park that meet standards. In order to better serve our citizens, we need to update the park with structures that meet current playground safety guidelines.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction				\$60,000			\$60,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$60,000	\$0	\$0	\$60,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay				\$60,000			\$60,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$60,000	\$0	\$0	\$60,000

City of Clinton Capital Project Worksheet							
Project Title:	Recreation Equipment Replacement						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$61,000			\$35,000	\$12,000		\$14,000	
Project Description							
Replacement of recreation equipment							
Project Justification and Impact on Strategic Plan							
Recreation equipment includes mowers, fields rakes, gators, tractors, and trailers. Mowers are scheduled to be replaced every three years. There are two mowers in the rotation meaning each lasts 6 years. FY17-18 includes a tractor, FY18-19 represents a zero-turn mower, and FY20-21 is a field rake. All equipment is in a replacement rotation and should not add operating costs. Small items may get \$500 from resale while tractors are estimated to earn \$1k.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other		-\$1,000	-\$500		-\$500		-\$2,000
Total Operating Impact	\$0	-\$1,000	-\$500	\$0	-\$500	\$0	-\$2,000
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery		\$35,000	\$12,000		\$14,000		\$61,000
Total Capital Cost	\$0	\$35,000	\$12,000	\$0	\$14,000	\$0	\$61,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay		\$35,000	\$12,000		\$14,000		\$61,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$35,000	\$12,000	\$0	\$14,000	\$0	\$61,000

City of Clinton Capital Project Worksheet							
Project Title:	Recreation Vehicle Replacement						
Department:	Recreation & Parks			Division:			
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							20.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$75,000			\$25,000	\$25,000		\$25,000	
Project Description							
Rotation and replacement of recreation vehicles							
Project Justification and Impact on Strategic Plan							
Vehicles at recreation include the director/department car, three maintenance trucks, and athletic staff truck. A replacement schedule is necessary to ensure all vehicles are functional and capable of performing properly. New operating cost are expected to be minimal to none as newer vehicles will require less maintenance and be more fuel efficient. The cost for each vehicle includes purchase, markings, and title. Vehicles are expected to earn \$1k from resale. All vehicles in the current CIP are pickup trucks.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction							\$0
Equipment/Machinery		\$25,000	\$25,000		\$25,000		\$75,000
Total Capital Cost	\$0	\$25,000	\$25,000	\$0	\$25,000	\$0	\$75,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay		\$25,000	\$25,000		\$25,000		\$75,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$25,000	\$25,000	\$0	\$25,000	\$0	\$75,000

City of Clinton Capital Project Worksheet

Project Title: **Royal Lane Park Renovations Phase 1**

Department: **Recreation & Parks** Division:

Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods	<input type="checkbox"/> Sound Infrastructure	<input checked="" type="checkbox"/> Quality of Life	Score
	<input type="checkbox"/> Affordable Housing	<input type="checkbox"/> Financial Sustainability	<input type="checkbox"/> Quality Job Growth	

Strategic Plan Goal 1 2 3 4 5 N/A

Strategic Plan Objective 1 2 3 4 5 N/A

Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$450,000	\$50,000	\$225,000	\$225,000				

Project Description

Renovations and realignment of amenities and facilities at Royal Lane Park: Phase 1 to includes playground, track refurbishment, trails, and parking

Project Justification and Impact on Strategic Plan

Royal Lane Park is 79 acres of sports fields, facilities, and other amenities. While the Bellamy Center and Gym are 25 years old, everything else is 35 years of age or older. The layout of the park is inefficient for use and upkeep. The city finalized a master plan for the park in FY12-13. Total renovations would include realignment of fields; renovation of tennis courts; additional basketball courts, soccer/football fields, and trails; and consolidation of playgrounds and picnic areas. Phase 1 includes playground upgrade and consolidation, a quarter-mile long trail, expansion of the multi-purpose field, track refurbishment, and parking realignments. The city received a PARTF grant in November 2015 to cover half the initial phase.

Operating Impact of Project, Positive or Negative

Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Costs

Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services	\$15,000	\$20,000					\$35,000
Land/ROW Acquisition							\$0
Construction	\$210,000	\$55,000					\$265,000
Equipment/Machinery		\$150,000					\$150,000
Total Capital Cost	\$225,000	\$225,000	\$0	\$0	\$0	\$0	\$450,000

Financing Methods

Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$100,000	\$100,000					\$200,000
PARTF Grant	\$125,000	\$125,000					\$250,000
							\$0
							\$0
Total Project Financing	\$225,000	\$225,000	\$0	\$0	\$0	\$0	\$450,000



City of Clinton Capital Project Worksheet							
Project Title:	Royal Lane Park Renovations Phase 2						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							65.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$1,583,894						\$1,200,000	
Project Description							
Renovations and realignment of amenities and facilities at Royal Lane Park: Phase 2 to includes new soccer and multipurpose fields and trails							
Project Justification and Impact on Strategic Plan							
Royal Lane Park is 79 acres of sports fields, facilities, and other amenities. While the Bellamy Center and Gym are 25 years old, everything else is 35 years of age or older. The layout of the park is inefficient for use and upkeep. The city finalized a master plan for the park in FY12-13 and hopes to receive PARTF money to help offset project costs. The total renovations would include realignment of fields; renovation of tennis courts; additional basketball courts, soccer/football fields, and trails; and consolidation of playgrounds and picnic areas. The city may consider financing the entire project by offering a bond referendum. Phase 2 includes additional field space for soccer and football and a quarter-mile long trail.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services					\$130,000		\$130,000
Land/ROW Acquisition							\$0
Construction					\$1,070,000		\$1,070,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$1,200,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Installment Purchasing						\$1,583,894	\$1,583,894
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$0	\$0	\$0	\$0	\$1,583,894	\$1,583,894

City of Clinton Capital Project Worksheet							
Project Title:	Storage Building Replacement						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input checked="" type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							10.0
Strategic Plan Goal	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$25,000		\$25,000					
Project Description							
Replacement of old storage building to be located within maintenance area							
Project Justification and Impact on Strategic Plan							
This new storage building would replace the existing red barn, which is deteriorating and not cost-effective to repair and is not located within the maintenance area or near other facilities. The new building would be metal and provide expanded climate controlled storage for athletic equipment.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction	\$25,000						\$25,000
Equipment/Machinery							\$0
Total Capital Cost	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay	\$25,000						\$25,000
							\$0
							\$0
							\$0
Total Project Financing	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000

City of Clinton Capital Project Worksheet							
Project Title:	Sampson Center A/C						
Department:	Recreation & Parks	Division:					
Focus Area(s) Addressed	<input checked="" type="checkbox"/> Welcoming Neighborhoods <input type="checkbox"/> Sound Infrastructure <input checked="" type="checkbox"/> Quality of Life <input type="checkbox"/> Affordable Housing <input type="checkbox"/> Financial Sustainability <input type="checkbox"/> Quality Job Growth						Score
							50.0
Strategic Plan Goal	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Strategic Plan Objective	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/> N/A						
Total Funds Requested (including interest)	Approp. To Date	Year 1 FY16-17	Year 2 FY17-18	Year 3 FY18-19	Year 4 FY19-20	Year 5 FY20-21	Future Years 2021+
\$75,000			\$75,000				
Project Description							
Installation of a central A/C system in the Gym at the Sampson Center							
Project Justification and Impact on Strategic Plan							
The Sampson Center gym has never had air conditioning but the rec. room does. With an increasing number of children using the gym for summer programming and open play, Recreation staff want to ensure the safety of the children and adults playing in the gym.							
Operating Impact of Project, Positive or Negative							
Expenditure Line Item	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Salaries & Benefits							\$0
Supplies and Materials							\$0
Maintenance & Repair							\$0
Other							\$0
Total Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Costs							
Activity	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
Professional Services							\$0
Land/ROW Acquisition							\$0
Construction		\$75,000					\$75,000
Equipment/Machinery							\$0
Total Capital Cost	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Financing Methods							
Funding Source(s)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	Future	Total
GF Capital Outlay		\$75,000					\$75,000
							\$0
							\$0
							\$0
Total Project Financing	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Financial Impact Analysis

A key element of the CIP is the financial impact analysis that discusses the effects of capital spending on the city's operation costs, debt capacity, and other important debt ratios. It is important to understand how capital spending affects these indicators because the Local Government Commission (LGC) and bond rating agencies use them to evaluate the city's financial condition and to issue ratings. Clinton currently does not have a bond rating as the city retired all bond-related debt during FY12-13. The city's most recent credit rating was A+ with Standard & Poor's Corporation, A3 with Moody's Investors Service Inc., and 82 from the North Carolina Municipal Council. These ratings represented strong financial standing and were among the highest for municipalities of similar size. The city anticipates reestablishing equal or higher ratings with the issuance of revenue bonds in FY16-17 as interim financing for the water production expansion project.

Projections and Estimates

Proper financial planning requires projections and estimates for expenditures, revenues, and other financial indicators. Expenditure and revenue estimates require forecasts for changes in population, assessed property value, and other factors such as changes in the economy. These analyses use an inflation factor of 2.0 percent for growth in expenditures and recurring project costs. As the economy improves, this percentage may increase to reflect a more conservative estimate. Estimated growth in assessed property value is based on a .94 percent annual increase using a 5-year rolling average. For projects subject to financing in FY16-17, interest rates between three and four percent are accurate for estimates the City has already received. For future years, a quarter to a half percent has been added to the interest rate per year beginning in FY17-18. That rate may vary depending on the size of the project and length of term. Financing in this CIP is primarily installment financing with the city considering general obligation and revenue bonds for a few large projects.

Debt Ratios

The large costs associated with capital projects often require financing, which results in debt obligation for the City. The LGC and bond rating agencies assess the City's ability to incur and repay debt through various debt capacity ratios and indicators. The City uses peer cities designated by the LGC to compare debt ratios for benchmarks to assess debt capacity and ability to pay debt service. The LGC group that includes Clinton is the municipalities with populations of 5,000 to 10,000 people. When assessing the City's debt burden and capacity based on LGC debt ratio ranges, it is important to keep in mind that Clinton is at the upper level of the population group. Many municipalities at the low end of the population group may not implement large capital projects or do not issue debt. The ratios from these municipalities skew the average toward a lower value. Additionally, some debt such as financing a garbage truck does not require LGC approval and is not included in the LGC debt information. This also skews the numbers toward lower values. To be as accurate as possible, City staff has included all debt to calculate debt ratios for Clinton.

For net debt per capita and net debt per assessed valuation, the LGC indicates low, average, and high values based on the population group. The City's goal is to remain close to the average for each debt

ratio. The impact summary table indicates the LGC values as well as the City's expected value resulting from CIP expenditures. LGC values are subject to change annually as municipalities adjust spending, address debt, and revise budgets.

Net debt per capita is widely used as a comparison between jurisdictions when assessing debt burden, however, it does not indicate debt capacity. This ratio divides the City's net debt by its permanent population. For FY16-17, Clinton's General Fund net debt per capita will be \$366, which is above the population group average of \$169. This value, however, is well below the population group high value of \$1,354.

Net debt per assessed valuation relates debt to the City's primary source of revenue. This is a measure of debt capacity as well as debt burden. This ratio divides the City's net debt by its total assessed value. Net debt per assessed valuation is an important indicator because it takes into account the City's largest revenue source and greatest means for repaying debt. Clinton's expected debt-to-assessed valuation ratio for FY16-17 is .441 percent, which will place the city between the average and the high mark for the population group. The city's current slow growth rate contributes to this value, which is subject to change as planned industrial and commercial development actually occurs. Larger projects in the CIP will require more installment or lease purchase financing and will increase the City's ratio to a high of .976 percent by FY20-21. This is still below the legal limit set forth by N.C. G.S. 159-55, which limits net debt to eight (8) percent or less of a local government's total property valuation. Clinton's legal debt limit, based on the July 1, 2015 audited valuation is \$47,764,945.

Debt service as a percentage of total expenditures measures annual debt service payments of non-self-supporting projects as a portion of the City's General Fund expenditures. Debt service payments can become a large portion of a city's budget and should be monitored to ensure acceptable levels. Too much debt service may indicate excessive debt and fiscal strain. Bond rating agencies consider a net debt service percentage between 15 and 20 percent to be high. A ratio below five (5) percent indicates capacity for significant new debt. The city will strive to maintain a net debt service ratio close to 10 percent or lower. For FY16-17, the General Fund debt service ratio is 5.30 percent and reaches a high of 9.25 percent in FY20-21. Without significant changes to the CIP, the debt service ratio will remain below 10 percent for the length of the current CIP. Keeping this ratio below 10 percent provides the City with opportunities to finance more projects and potentially decrease its annual operating budget by reducing large one-time payments into smaller annual debt service payments. As an enterprise fund, the Water and Sewer Fund has the capability of supporting a higher debt service percentage and seeks to remain below 20 percent. The City is able to accomplish this easily until FY20-21 when the debt service associated with the wastewater facility expansion begins. The high percentage indicates the need for the City to explore ways to minimize the amount it will finance for the project.

Debt service coverage ratio measures the City's ability to pay for debt service and day-to-day expenditures using operating revenues from service fees in the Water and Sewer Fund. A ratio of at least 1.0 indicates that revenues were sufficient to cover the utility's day-to-day expenditures and

payments on principal and interest on existing long-term debt. The City prefers a debt service coverage ratio greater than 1.25 in order to reserve funds for future capital investments.

Operating ratios, similar to debt service coverage, indicate whether operating revenues are sufficient to cover operations and capital for the Water and Sewer Fund. To prepare for future capital needs adequately, the City includes depreciation in its operating ratio calculation. The City has a goal to achieve and maintain a ratio of 1.2. The city's aging infrastructure and proposed capital projects will necessitate an evaluation of the utility's rate structure in order to achieve a ratio of 1.2.

Pay-as-go financing can help keep key debt ratios in acceptable range by eliminating new debt obligations and annual debt service payments. The proposed CIP indicates differences from year to year in pay-as-go financing over the five-year period. This is due to the significant costs associated with some larger projects such as a new police department. If debt ratios begin to approach unacceptable ranges, delaying projects or using pay-as-go financing should be considered to keep the City in good financial standing and reduce fiscal strain.

Other factors bond rating agencies consider when assessing a city's financial condition may include the community's wealth, tax base, sources of revenues, and the overall economy.

Summary of CIP Impact on General Fund Debt Ratios and Fiscal Indicators

Debt Obligations	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
GO Bond Debt	\$0	\$0	\$0	\$0	\$0	\$0
Installment Purchase & Lease Debt	\$2,683,256	\$3,216,689	\$2,810,468	\$4,397,875	\$6,663,213	\$8,426,206
Total Net Debt Obligations	\$2,683,256	\$3,216,689	\$2,810,468	\$4,397,875	\$6,663,213	\$8,426,206
Debt Service						
GO Bond Principal	\$0	\$0	\$0	\$0	\$0	\$0
GO Bond Interest	\$0	\$0	\$0	\$0	\$0	\$0
Total GO Bond Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
IP & Lease Principal	\$378,387	\$406,221	\$412,593	\$418,662	\$482,007	\$683,733
IP & Lease Interest	\$75,867	\$76,250	\$76,600	\$66,966	\$151,294	\$246,852
Total IP Debt Service	\$454,254	\$482,471	\$489,194	\$485,628	\$633,301	\$930,585
Total GF Debt Service	\$454,254	\$482,471	\$489,194	\$485,628	\$633,301	\$930,585

General Fund Fiscal Indicators (no additional debt)	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Fund Balance	\$4,209,054	\$4,189,054	\$4,228,291	\$4,417,902	\$4,717,860	\$5,143,961
Fund Balance Percentage	44.58%	47.52%	47.52%	49.69%	52.84%	57.47%
Capital Designated Fund Balance	\$432,286	\$662,854	\$669,161	\$861,277	\$1,146,688	\$1,563,499
Revenue per capita	\$1,081	\$1,002	\$1,013	\$1,024	\$1,035	\$1,047
% Property Tax Revenue	30.23%	32.58%	32.33%	32.09%	31.84%	31.59%
Net debt per capita (0 < 169 < 1,354)	\$307	\$332	\$285	\$239	\$194	\$154
Net debt per assessed valuation (0.008 < 0.153 < .601)	0.370%	0.399%	0.341%	0.286%	0.203%	0.160%
Net debt service to expenditures (<10%)	4.81%	5.47%	5.10%	5.06%	4.50%	3.10%

General Fund Debt Ratios & Fiscal Indicators	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Fund Balance	\$4,209,054	\$4,209,054	\$4,178,145	\$4,187,144	\$3,979,187	\$3,515,128
Fund Balance Percentage	44.14%	46.24%	45.16%	44.86%	41.13%	34.96%
Impact on Capital Designated Funds	\$0	\$0	\$0	\$0	\$0	\$0
Impact on Operating Budget	\$0	\$2,000	\$8,500	\$19,000	\$31,000	\$37,000
Revenue per capita	\$1,091	\$1,037	\$1,045	\$1,054	\$1,062	\$1,071
% Property Tax Revenue	29.93%	31.43%	31.31%	31.19%	31.07%	30.96%
Net debt per capita (0 < 169 < 1,354)	\$307	\$366	\$319	\$496	\$748	\$941
Net debt per assessed valuation (0.008 < 0.153 < .601)	0.373%	0.441%	0.382%	0.592%	0.779%	0.976%
Net debt service to expenditures (<10%)	4.76%	5.30%	5.29%	5.20%	6.55%	9.25%
PAYGO percent	0.00%	74.20%	100.00%	24.47%	22.43%	30.65%

Summary of CIP Impact on Water & Sewer Fiscal Indicators

Debt Obligations	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
GO Bond Debt	\$0	\$0	\$0	\$0	\$0	\$0
Installment Purchase & Lease Debt	\$3,618,118	\$3,620,812	\$8,109,507	\$10,536,039	\$15,865,571	\$15,595,103
Total Net Debt Obligations	\$3,618,118	\$3,620,812	\$8,109,507	\$10,536,039	\$15,865,571	\$15,595,103
Debt Service						
GO Bond Principal	\$0	\$0	\$0	\$0	\$0	\$0
GO Bond Interest	\$0	\$0	\$0	\$0	\$0	\$0
Total GO Bond Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
IP & Lease Principal	\$347,306	\$347,305	\$354,076	\$423,945	\$646,961	\$941,627
IP & Lease Interest	\$38,982	\$33,434	\$37,244	\$163,069	\$271,691	\$533,249
Total IP Debt Service	\$386,288	\$380,739	\$391,319	\$587,014	\$918,653	\$1,474,877
Total Debt Service	\$386,288	\$380,739	\$391,319	\$587,014	\$918,653	\$1,474,877

W&S Fund Fiscal Indicators (Current)	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Retained Earnings	\$2,422,945	\$2,522,945	\$2,729,204	\$2,983,292	\$3,250,390	\$3,555,683
Retained Earnings Percentage	51.27%	55.92%	60.75%	65.80%	70.49%	76.22%
Capital Designated Retained Earnings	\$0	\$131,585	\$348,051	\$580,456	\$806,477	\$1,083,080
Revenue per capita	\$541	\$525	\$533	\$540	\$547	\$555
Net debt per capita	\$414	\$373	\$331	\$299	\$267	\$236
Net debt service to expenditures (<20%)	8.17%	8.44%	6.64%	6.50%	6.31%	6.15%
Debt service coverage (>1.25)	1.88	2.21	3.03	3.78	5.42	5.62
Operating ratio including depreciation/amortization (>1.2)	1.17	1.15	1.12	1.16	1.25	1.25

W&S Fund Fiscal Indicators (Impact)	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Retained Earnings	\$2,422,945	\$2,422,945	\$2,598,880	\$2,786,524	\$3,105,852	\$2,907,475
Retained Earnings Percentage	51.27%	50.62%	55.27%	54.82%	56.72%	47.64%
Impact on Capital Designated Funds	\$0	\$0	\$0	\$0	\$0	\$0
Impact on W&S Fund Operating Budget	\$0	\$0	\$200,000	\$305,000	\$315,000	\$325,000
Revenue per capita	\$541	\$545	\$553	\$594	\$650	\$659
Net debt per capita	\$414	\$412	\$919	\$1,188	\$1,780	\$1,741
Net debt service to expenditures (<20%)	8.17%	7.95%	8.32%	11.55%	16.78%	24.16%
Debt service coverage (>1.25)	1.88	2.21	2.31	1.90	1.72	1.09
Operating ratio including depreciation/amortization (1.2)	1.17	1.15	1.10	1.09	1.10	1.00
PAYGO percent	0.00%	66.98%	5.10%	56.42%	3.86%	100.00%

Operating Budget Impact

Some capital projects have recurring costs that can affect the operating budget. It is important to consider these costs to ensure adequate funding for both the CIP and operating budgets.

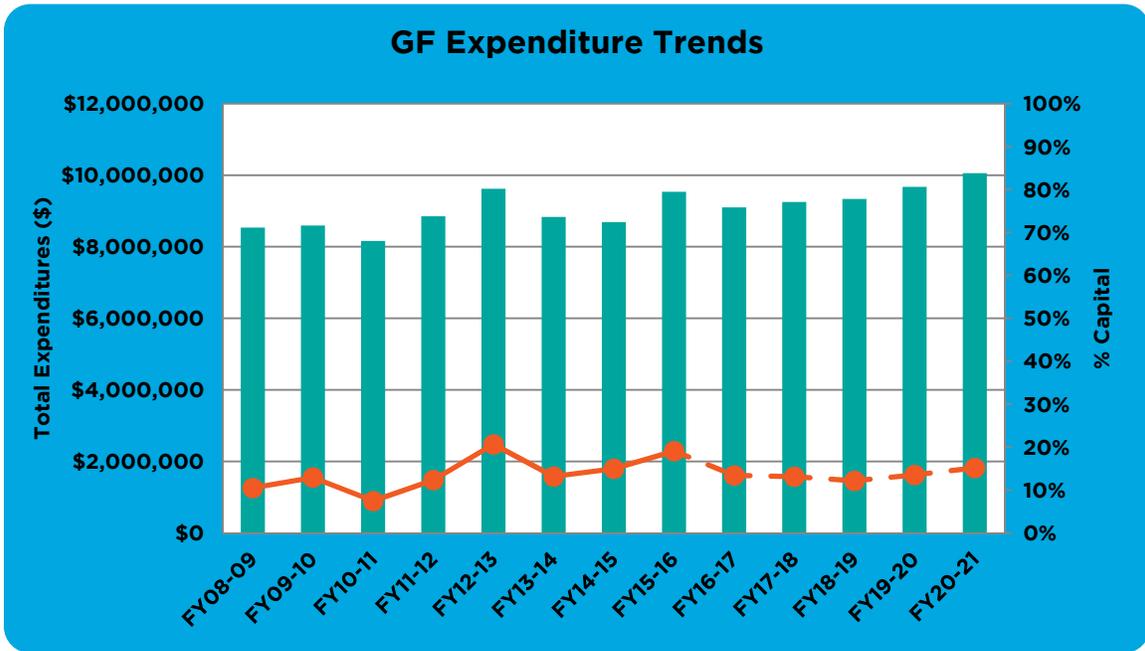
General Fund. The CIP impact summary table indicates an operating impact of and additional \$2,000 for FY16-17 due to some renovations and addition to the police station. Additional impacts occur in later years with further building renovations and as new equipment or vehicles are added rather than replacing older ones. City staff generally expects the “right-sizing” of city equipment and vehicles to generate efficiencies upon resale of the used stock.

Water & Sewer Fund. The CIP impact summary table for the water and sewer fund indicates a substantial impact on operating costs for all years of the CIP beyond FY16-17. This increase will eventually become the normal for the Water and Sewer Fund operating budget.

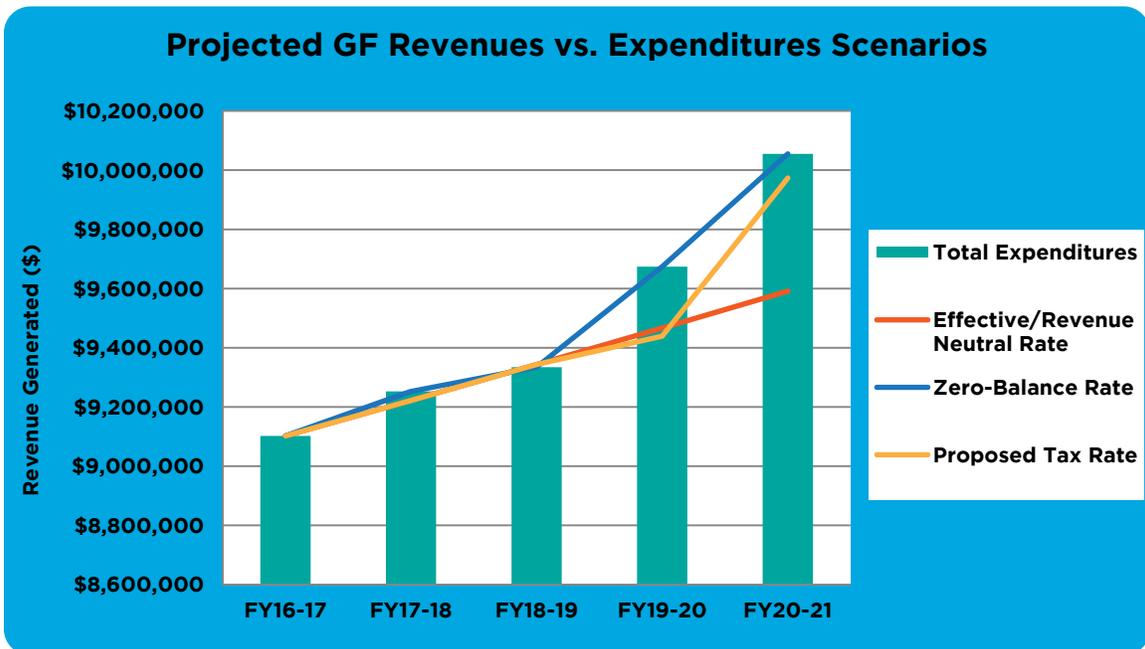
Tax Rate Analysis

A second part of assessing the CIP impact on the operating budget illustrates the effects in terms of the tax rate. The table and graphs below depict the potential tax rate needed to generate enough revenue to account for General Fund CIP project costs beyond the City’s typical capital and operating expenditures. This calculation is dependent on the City’s assessed value and the revenue generated by a penny. The formula does not take into account substantial increases or decreases in revenues from other sources such as sales tax or service fees. In addition, it does not address changes in operational needs for the City unless addressed in the CIP. For this analysis, the City’s capital expenditures do not include grant funding except required local contributions.

Between FY08-09 and FY15-16, the city’s average capital expenditures represented 13.9 percent of total General Fund expenditures. The percentage of capital expenditures peaked in FY12-13 at 20.7 percent. Capital projects in FY16-17 account for 13.4 percent of the General Fund budget. The proposed CIP is slightly below the trend average at a 13.5 percent average over the next five years with FY20-21 being the highest at 15.2 percent. The increased average corresponds with the major projects such as a new police department as well as continued downtown revitalization efforts and pedestrian way projects. The capital expenditure percentage also rises as the city reduces operating costs while continuing capital investment.



If projections are accurate, CIP projects will not create a significant funding gap until FY19-20 with a potential shortfall of \$207,957 followed by \$464,058 in FY20-21. These funding gaps represent potential policy decisions for City Council regarding the use of fund balance and setting of the tax rate. The funding gap is increasingly noticeable as of FY19-20 due to the combination of financing large capital projects and revaluation for Sampson County. The projections use a revenue-neutral tax rate beginning in FY19-20 that is approximately \$.05 less than the current \$.40 rate. The five-year tax rate assessment table indicates the change in tax rate needed to account for the potential funding gaps. Estimated expenditures and tax rate scenarios are depicted in the chart below. This does not account for any potential increases in other revenues sources or cuts in the operating budget that may offset the gap.



5-Year Tax Rate Assessment

Forecasted Expenditures (Including CIP Projects)	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Operating Budget	\$7,881,529	\$8,039,478	\$8,200,445	\$8,364,706	\$8,532,193
Capital Outlay	\$738,000	\$724,000	\$648,100	\$676,200	\$592,300
Debt Service	\$482,471	\$489,194	\$485,628	\$633,301	\$930,585
Transfers Out	\$0	\$0	\$0	\$0	\$0
<i>Total Expenditures</i>	<i>\$9,102,000</i>	<i>\$9,252,672</i>	<i>\$9,334,173</i>	<i>\$9,674,207</i>	<i>\$10,055,078</i>
Total Capital & Debt	\$1,220,471	\$1,213,194	\$1,133,728	\$1,309,501	\$1,522,885
Capital & Debt Expenditures %	13.41%	13.11%	12.15%	13.54%	15.15%
Forecasted Revenues					
Property Tax	\$2,860,424	\$2,887,238	\$2,914,304	\$2,941,624	\$2,969,200
Other Taxes, Fees, Charges	\$6,196,576	\$6,289,525	\$6,383,868	\$6,479,626	\$6,576,820
Transfers In	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
<i>Total Revenues</i>	<i>\$9,102,000</i>	<i>\$9,221,763</i>	<i>\$9,343,172</i>	<i>\$9,466,249</i>	<i>\$9,591,019</i>
Difference	\$0	(\$30,909)	\$8,999	(\$207,957)	(\$464,058)
Projected Fund Balance	\$4,209,054	\$4,178,145	\$4,187,144	\$3,979,187	\$3,515,128
Capital Impact on Fund Balance	\$0	(\$30,909)	\$8,999	(\$207,957)	(\$464,058)
Fund Balance Impact Percentage	46.24%	45.16%	44.86%	41.13%	34.96%
Assessed Property Value	\$720,100,000	\$729,700,000	\$736,540,427	\$743,444,978	\$854,961,725
\$.01 Property Tax Increase =	\$70,570	\$71,511	\$72,181	\$72,858	\$83,786
Tax Rate	\$0.400	\$0.400	\$0.400	\$0.351	\$0.351
Change in Tax Rate Needed for Difference	\$0.000	\$0.004	(\$0.001)	\$0.025	\$0.055
Zero-Balance Tax Rate	\$0.400	\$0.404	\$0.399	\$0.376	\$0.406
Projected Fund Balance with Tax Rate Adjustment	\$4,209,054	\$4,209,054	\$4,178,145	\$4,187,144	\$3,979,187
Projected Fund Balance % with tax Rate Adjustment	46.24%	45.49%	44.76%	43.28%	39.57%

Unfunded Projects

Automated Meter Reading System. The city currently performs manual meter readings over a ten-day period. The city recognizes a benefit in the manual readings as part of its identification process in its meter repair and replacement program. If the city decides to pursue an AMR system, staff will research the possibility of performance contracting for this service. This type of contracting would result in a self-financing project, and the debt accrued would be paid with the annual savings of switching to the new meter system. *\$700,000*

Bellamy Center Addition. An addition to the Bellamy Center would include a second gymnasium, additional program space, and relocation and centralization of recreation offices to the center. The gym and program space are needed based on current usage- the city partners with the schools system to provide needed gym space. The new baseball complex indicated on the Royal Lane Park master plan will require the relocation of the current recreation offices. The cost of the project and more immediate needs at the park limit the urgency of this project. *\$3,500,000*

Fire Station 2. The city's second fire station is dated, undersized, positioned in a floodway, and does not represent the ideal location based on the growth patterns of the city. The existing needs at the main fire station take precedence over the second station at this time. *\$1,500,000*

Industrial Park Pump Station. The pump station in the industrial park is only necessary if new industry locates to the park. The large cost makes this project cost-prohibitive unless an industry indicates intent to build and requires sewer. *\$1,025,000*

Multipurpose Field Lighting. New lighting of the multipurpose field would include metal poles with concrete bases and would increase the foot-candle count. The cost to install the new lights is cost prohibitive at this time. The city may incorporate this project with larger renovation projects still being discussed for Royal Lane Park. *\$175,000*

NC 24 Connector/Parallel Road & Utilities. The widening of NC 24 into Clinton will stimulate growth and increase traffic. The project includes the creation of a new intersection and secondary road to circle behind existing commercial development. The secondary road potentially could extend to connect two other roads parallel to NC 24, relieving traffic congestion and opening more land for development. With the NC 24 project completion not until 2018/19 and engineering designs still in flux, the engineering and design for the connector road has been delayed until NC 24 is complete, however, the city is installing utilities along the secondary road to decrease the future cost when extending the connector road becomes possible. Additionally a parallel road and utilities behind existing commercial properties would increase the amount of developable property. These plans are on hold as well. *\$2,500,000/\$1,000,000*